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Collaborative business relationship management systems — Requirements and framework



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National foreword

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4.1 Understanding the organization and its context 5 4.2 Understanding the needs and expectations of stakeholders 5 4.3 Determining the scope of the collaborative business relationship management system 6 4.4 Collaborative business relationship management system 6 4.5 Creation of value 6 5 Leadership 6 5.1 Leadership and commitment 6 5.2 Policy 7 5.3 Organization roles, responsibilities and authorities 7 5.3.1 Top management 7 5.3.2 Establishment of an organizational governance structure 7 5.3.3 Senior executive responsible 8 6 Planning 8 6.1 Actions to address risks and opportunities 8 6.2 Collaborative business relationship objectives and planning to achieve them 8 6.3.1 General 9 6.3.2 Identification and prioritization of collaborative business relationships 9 6.3.1 General 9 6.3.2 Identification of opportunities for collaboration <th>Coı</th> <th colspan="6">Contents</th>	Coı	Contents						
1 Scope	Fore	eword		vi				
2 Normative references	Intro	oductio	n	vii				
2 Normative references	1	Scon	ρ	1				
Terms and definitions	_	-						
4								
4.1 Understanding the organization and its context 4.2 Understanding the needs and expectations of stakeholders 5.4.3 Determining the scope of the collaborative business relationship management system 6.4.5 Creation of value 6.5 Leadership 5.1 Leadership and commitment 6.5.2 Policy 7.5.3 Organization roles, responsibilities and authorities 7.5.3.1 Top management 7.5.3.2 Establishment of an organizational governance structure 7.5.3.3 Senior executive responsible 7.5.3.2 Establishment of an organizational governance structure 7.5.3.3 Senior executive responsible 7.5.3.1 Actions to address risks and opportunities 7.5.3.1 Identification and prioritization of collaborative business relationships 7.5.3 Identification and prioritization of collaborative business relationships 7.5 Support 7.1 Resource 7.2 Competence and behaviour 7.3 Awareness 7.4 Communication 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 Operational planning and control 12 8.2 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2 Operational awareness (Stage 1) 13 8.2.1 General 14 8.2.2 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.6 Identification of operational objectives and value 15 8.2.7 Development of competencies and behaviour 16 8.2.8 Initial risk assessment 17 8.3 Knowledge (Stage 2) 18 8.3 Knowledge (Stage 2)	3	Terms and definitions						
4.2 Understanding the needs and expectations of stakeholders 4.3 Determining the scope of the collaborative business relationship management system 4.5 Creation of value 6 5 Leadership 5.1 Leadership and commitment 6 5.2 Policy 7 5.3 Organization roles, responsibilities and authorities 7 5.3.1 Top management 7 5.3.2 Establishment of an organizational governance structure 7 5.3.3 Senior executive responsible. 8 6 6 Planning 6.1 Actions to address risks and opportunities 6.2 Collaborative business relationship of collaborative business relationships 6.3 Identification and prioritization of collaborative business relationships 9 6.3.1 General 6.3.2 Identification of opportunities for collaboration 9 7 8 Support 7.1 Resources 10 7.2 Competence and behaviour 7.3 Awareness 10 7.4 Communication 11 7.5.1 General 12 7.5.2 Creating and updating 11 7.5.1 General 11 7.5.1 General 12 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8. Operational planning and control 8. Operational planning and control 8. Operational avareness (Stage 1) 8. Operational planning and control 8. Operational avareness (Stage 1) 8. Operational planning and control 9. 2. Operational avareness (Stage 1) 9. 3. Operational avareness (Stage 1) 9. 3. Operational avareness (Stage 2) 9. 3. Initial risk assessment 9. 4. Action to the RMP 9. 4. Action to t	4	Cont	ext of the organization	5				
4.3 Determining the scope of the collaborative business relationship management system 4.4 Collaborative business relationship management system 6.5 Creation of value 6.5 Leadership 5.1 Leadership 6.5.2 Policy 7.5.3 Organization roles, responsibilities and authorities 7.5.3 Organization roles, responsibilities and authorities 7.5.3.1 Top management 7.5.3.2 Establishment of an organizational governance structure 7.5.3.2 Establishment of an organizational governance structure 7.5.3.3 Senior executive responsible 8.6.2 Collaborative business relationship objectives and planning to achieve them 8.6.2 Collaborative business relationship objectives and planning to achieve them 8.6.3 Identification and prioritization of collaborative business relationships 9.6.3.1 General 6.3.2 Identification of opportunities for collaboration 9.7.2 Competence and behaviour 9.7.2 Competence and behaviour 10.7.3 Awareness 10.7.4 Communication 10.7.5 Documented information 10.7.5 Documented information 11.7.5.1 General 11.7.5.2 Creating and updating 11.7.5.3 Control of documented information 11.7.5.4 Record of collaborative competencies 11.7.5.5 Corporate RMP 12.8.2 Operational planning and control 12.8.2 Operational planning and control 12.8.2 Operational planning and control 12.8.2 Operational awareness (Stage 1) 12.8.2.1 General 12.8.2.2 Duties of SER 12.3 Application and validation of operational governance structure 13.8.2.2 Establishment of value analysis process 14.8.2.4 Identification and prioritization of collaborative business relationships 14.8.2.9 Establishment of the RMP 14.8.3 Knowledge (Stage 2) 15.8.3.1 General 15.8.3.2 Strategy and business case 15.			Understanding the organization and its context	5				
4.4 Collaborative business relationship management system. 6			Understanding the needs and expectations of stakeholders					
4.5 Creation of value								
5 Leadership 6 5.1 Leadership and commitment 6 5.2 Policy 7 5.3 Organization roles, responsibilities and authorities 7 5.3.1 Top management 7 5.3.2 Establishment of an organizational governance structure 7 5.3.3 Senior executive responsible 8 6 Planning 8 6.1 Actions to address risks and opportunities 8 6.2 Collaborative business relationship objectives and planning to achieve them 8 6.2 Collaborative business relationship objectives and planning to achieve them 8 6.2 Collaborative business relationships objectives and planning to achieve them 8 6.2 Collaborative business relationships objectives and planning to achieve them 8 6.3 Identification of opportunities for collaborative business relationships 9 6.3.1 General 9 6.3.2 Identification of opportunities for collaborative business relationships 10 7.1 Resources 10 7.2<								
5.1 Leadership and commitment 6 5.2 Policy 7 5.3 Organization roles, responsibilities and authorities 7 5.3.1 Top management 7 5.3.2 Establishment of an organizational governance structure 7 5.3.3 Senior executive responsible 8 6 Planning 8 6.1 Actions to address risks and opportunities 8 6.2 Collaborative business relationship objectives and planning to achieve them 8 6.3 Identification and prioritization of collaborative business relationships 9 6.3.1 General 9 6.3.2 Identification of opportunities for collaboration 9 7.2 Competence and behaviour 10 7.2 Competence and behaviour 10 7.3 Awareness 10 7.4 Communication 11 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 <								
5.2 Policy 7 5.3 Organization roles, responsibilities and authorities 7 5.3.1 Top management 7 5.3.2 Establishment of an organizational governance structure 7 5.3.3 Senior executive responsible 8 6 Planning 8 6.1 Actions to address risks and opportunities 8 6.2 Collaborative business relationship objectives and planning to achieve them 8 6.3 Identification and prioritization of collaborative business relationships 9 6.3.1 General 9 6.3.2 Identification of opportunities for collaboration 9 7.1 Resources 10 7.1 Resources 10 7.2 Competence and behaviour 10 7.3 Awareness 10 7.4 Communication 10 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3	5							
5.3 Organization roles, responsibilities and authorities 7 5.3.1 Top management 7 5.3.2 Establishment of an organizational governance structure 7 5.3.3 Senior executive responsible 8 6 Planning 8 6.1 Actions to address risks and opportunities 8 6.2 Collaborative business relationship objectives and planning to achieve them 8 6.3 Identification and prioritization of collaborative business relationships 9 6.3.1 General 9 6.3.2 Identification of opportunities for collaboration 9 7 Support 10 7.1 Resources 10 7.2 Competence and behaviour 10 7.3 Awareness 10 7.4 Communication 10 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11			*					
S.3.1 Top management 7 5.3.2 Establishment of an organizational governance structure 7 5.3.3 Senior executive responsible 8 8 6 Planning 8 6.1 Actions to address risks and opportunities 8 6.2 Collaborative business relationship objectives and planning to achieve them 8 6.3 Identification and prioritization of collaborative business relationships 9 6.3.1 General 9 6.3.2 Identification of opportunities for collaboration 9 7 Support 10 7.1 Resources 10 7.2 Competence and behaviour 10 7.3 Awarenes 10 7.4 Communication 10 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8.2 Operational planning and control 12 8.2 Operational awareness (Stage 1) 13 8.2 4 Identification and validation of operational governance structure 13 8.2 Application and validation of operational governance structure 13 8.2 Identification and prioritization of collaborative business relationships 14 8.2 Operational planning and control 12 13 14 14 15 15 15 15 15 15								
S.3.2 Establishment of an organizational governance structure 7 5.3.3 Senior executive responsible 8 8 6 Planning 8 6.1 Actions to address risks and opportunities 8 6.2 Collaborative business relationship objectives and planning to achieve them 8 6.3 Identification and prioritization of collaborative business relationships 9 6.3.1 General 9 6.3.2 Identification of opportunities for collaboration 9 9 6.3.2 Identification of opportunities for collaboration 9 7.1 Resources 10 7.2 Competence and behaviour 10 7.3 Awareness 10 7.4 Communication 10 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 Record of collaborative competencies 13 Record of Collaborative competencies 14 Record of Collaborative competencies 15 Record of Collaborative competencies 16 Record of Collaborative competencies 17 Record of Collaborative competencies 18 Record of Competencies 19 Record of Collaborative compe		5.5						
Sample								
6.1 Actions to address risks and opportunities 6.2 Collaborative business relationship objectives and planning to achieve them 6.3 Identification and prioritization of collaborative business relationships 9 6.3.1 General								
6.1 Actions to address risks and opportunities 6.2 Collaborative business relationship objectives and planning to achieve them 6.3 Identification and prioritization of collaborative business relationships 9 6.3.1 General	6	Plani	ning	8				
6.2 Collaborative business relationship objectives and planning to achieve them. 8 6.3 Identification and prioritization of collaborative business relationships. 9 6.3.1 General. 9 6.3.2 Identification of opportunities for collaboration. 9 7. Support. 10 7.1 Resources. 10 7.2 Competence and behaviour. 10 7.3 Awareness. 10 7.4 Communication. 10 7.5 Documented information. 11 7.5.1 General. 11 7.5.2 Creating and updating. 11 7.5.3 Control of documented information. 11 7.5.4 Record of collaborative competencies. 11 7.5.5 Corporate RMP. 12 8 Operation. 12 8.1 Operational planning and control. 12 8.2 Operational planning and control. 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General. 12 8.2.2 Duties of SER. <td>O</td> <td></td> <td>Actions to address risks and opportunities</td> <td>8</td>	O		Actions to address risks and opportunities	8				
6.3.1 General 9 6.3.2 Identification of opportunities for collaboration 9 7 Support 10 7.1 Resources 10 7.2 Competence and behaviour 10 7.3 Awareness 10 7.4 Communication 10 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8.1 Operational 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14		6.2						
6.3.2 Identification of opportunities for collaboration 9 Support 10 7.1 Resources 10 7.2 Competence and behaviour 10 7.3 Awareness 10 7.4 Communication 10 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8.1 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General		6.3	Identification and prioritization of collaborative business relationships	9				
Support 10 7.1 Resources 10 7.2 Competence and behaviour 10 7.3 Awareness 10 7.4 Communication 10 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8 Operation 12 8.1 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.8 Initial risk assessment								
7.1 Resources. 10 7.2 Competence and behaviour. 10 7.3 Awareness. 10 7.4 Communication. 10 7.5 Documented information. 11 7.5.1 General. 11 7.5.2 Creating and updating. 11 7.5.3 Control of documented information. 11 7.5.4 Record of collaborative competencies. 11 7.5.5 Corporate RMP. 12 8 Operation. 12 8.1 Operational planning and control. 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General. 12 8.2.2 Duties of SER. 13 8.2.3 Application and validation of operational governance structure. 13 8.2.4 Identification of operational objectives and value. 13 8.2.5 Establishment of value analysis process. 14 8.2.6 Identification and prioritization of collaborative business relationships. 14 8.2.7 Development of competencies and behaviour. 14								
7.2 Competence and behaviour 10 7.3 Awareness 10 7.4 Communication 10 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8 Operation 12 8.1 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.9 Establishment of the RMP 14	7	Supp						
7.3 Awareness 10 7.4 Communication 10 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8 Operation 12 8.1 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14		–						
7.4 Communication 10 7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8.1 Operation 12 8.2 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification and validation of operational governance structure 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15			1					
7.5 Documented information 11 7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8 Operation 12 8.1 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15								
7.5.1 General 11 7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8 Operation 12 8.1 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15 <td></td> <td></td> <td></td> <td>_</td>				_				
7.5.2 Creating and updating 11 7.5.3 Control of documented information 11 7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8 Operation 12 8.1 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15		7.5						
7.5.4 Record of collaborative competencies 11 7.5.5 Corporate RMP 12 8 Operation 12 8.1 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15			7.5.2 Creating and updating	11				
7.5.5 Corporate RMP 12 8.1 Operation 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15								
80 Operation 8.1 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15			and the contract of the contra					
8.1 Operational planning and control 12 8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15			7.5.5 Corporate RMP	12				
8.2 Operational awareness (Stage 1) 12 8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15	8							
8.2.1 General 12 8.2.2 Duties of SER 13 8.2.3 Application and validation of operational governance structure 13 8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15								
8.2.2Duties of SER138.2.3Application and validation of operational governance structure138.2.4Identification of operational objectives and value138.2.5Establishment of value analysis process148.2.6Identification and prioritization of collaborative business relationships148.2.7Development of competencies and behaviour148.2.8Initial risk assessment148.2.9Establishment of the RMP148.3Knowledge (Stage 2)158.3.1General158.3.2Strategy and business case15		8.2						
8.2.3 Application and validation of operational governance structure								
8.2.4 Identification of operational objectives and value 13 8.2.5 Establishment of value analysis process 14 8.2.6 Identification and prioritization of collaborative business relationships 14 8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15								
8.2.5 Establishment of value analysis process			8.2.4 Identification of operational objectives and value	13				
8.2.6 Identification and prioritization of collaborative business relationships								
8.2.7 Development of competencies and behaviour 14 8.2.8 Initial risk assessment 14 8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15			8.2.6 Identification and prioritization of collaborative business relationships	14				
8.2.9 Establishment of the RMP 14 8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15			8.2.7 Development of competencies and behaviour	14				
8.3 Knowledge (Stage 2) 15 8.3.1 General 15 8.3.2 Strategy and business case 15								
8.3.1 General 15 8.3.2 Strategy and business case 15		0.0						
8.3.2 Strategy and business case		8.3						

	8.3.4	Knowledge management	17		
	8.3.5	Supply chain and extended enterprise risks and opportunities			
	8.3.6	Implementation of risk management process			
	8.3.7	Evaluation of the business case			
	8.3.8	Incorporation of knowledge into the RMP			
8.4		l assessment (Stage 3)			
	8.4.1	General			
	8.4.2	Capability and environment for collaboration			
	8.4.3	Assessment of strengths and weaknesses			
	8.4.4	Assessment of collaborative profile			
	8.4.5	Appointment of collaborative leadership			
	8.4.6	Definition of partner selection criteria			
	8.4.7	Implementation of the RMP			
8.5	Partner selection (Stage 4)				
	8.5.1	General			
	8.5.2	Nomination of potential collaborative partners			
	8.5.3	Partner evaluation and selection			
	8.5.4	Development of engagement and negotiation strategy for collaboration	22		
	8.5.5	Initial engagement with potential partners			
	8.5.6	Assessment of joint objectives			
	8.5.7	Assessment of joint exit strategy			
	8.5.8	Selection of preferred partners			
	8.5.9	Initiation of joint RMP	22		
8.6	Workin	g together (Stage 5)	22		
	8.6.1	General	22		
	8.6.2	Establishment of the joint governance structure			
	8.6.3	Joint knowledge management process	25		
	8.6.4	Establish joint risk management process	25		
	8.6.5	Operational process and systems review	26		
	8.6.6	Measurement of delivery and performance	26		
	8.6.7	Improvement of organizational collaborative competence			
	8.6.8	Establishment of a joint issue resolution process	26		
	8.6.9	Establishment of a joint exit strategy			
	8.6.10	Agreements or contracting arrangements			
	8.6.11	Establishment and Implementation of the joint RMP			
8.7		reation (Stage 6)			
	8.7.1	General	28		
	8.7.2	Establishment of the value creation process			
	8.7.3	Identification of improvement and setting of targets			
	8.7.4	Use of learning from experience			
	8.7.5	Updating of the joint RMP			
8.8		together (Stage 7)			
	8.8.1	General			
	8.8.2	Oversight by the SERs			
	8.8.3	Management of the joint relationship			
	8.8.4	Implementation of monitoring of behaviour and trust indicators			
	8.8.5	Continual value creation			
	8.8.6	Delivery of joint objectives			
	8.8.7	Analysis of results			
	8.8.8	Issue resolution			
	8.8.9	Maintenance of the joint exit strategy			
0.0	8.8.10	Maintenance of the joint RMP			
8.9	Exit strategy activation (Stage 8)				
	8.9.1	General			
	8.9.2	Initiation of disengagement			
	8.9.3	Business continuity			
	8.9.4	Evaluation of the relationship			
	8.9.5	Future opportunities	33		

		8.9.6	Review and updating of the RMPs	33		
9	Perfo	33				
	9.1		oring, measurement, analysis and evaluation			
		9.1.1	General	33		
			Exit evaluation			
	9.2	Intern	al audit	34		
	9.3	Manag	gement review	34		
10	Impr	35				
	10.1	Nonco	ntonformity and corrective action	35		
	10.2	Contin	onformity and corrective actionual improvement	35		
Ann	ex A (inf	ormativ	re) Assessment checklist	36		
			e) Relationship management plan			
Ann	ex C (inf	ormativ	e) Competencies and collaborative behaviour	43		
	-		re) Relationship maturity matrix			
Annex E (informative) Exit strategy						
Ann	ex F (inf	ormativ	e) Description of business relationship types	50		
Ann	ex G (inf	ormativ	e) Application guidance	52		
Bibli	iograph	V		60		

Foreword

ISO (the International Organization for Standardization) is a worldwide federation of national standards bodies (ISO member bodies). The work of preparing International Standards is normally carried out through ISO technical committees. Each member body interested in a subject for which a technical committee has been established has the right to be represented on that committee. International organizations, governmental and non-governmental, in liaison with ISO, also take part in the work. ISO collaborates closely with the International Electrotechnical Commission (IEC) on all matters of electrotechnical standardization.

The procedures used to develop this document and those intended for its further maintenance are described in the ISO/IEC Directives, Part 1. In particular the different approval criteria needed for the different types of ISO documents should be noted. This document was drafted in accordance with the editorial rules of the ISO/IEC Directives, Part 2 (see www.iso.org/directives).

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For an explanation on the voluntary nature of standards, the meaning of ISO specific terms and expressions related to conformity assessment, as well as information about ISO's adherence to the World Trade Organization (WTO) principles in the Technical Barriers to Trade (TBT) see the following URL: www.iso.org/iso/foreword.html.

This document was prepared by Project Committee ISO/PC 286, *Collaborative business relationship management – Framework*.

Introduction

The aim of this document is to establish the requirements of a strategic lifecycle framework to improve collaborative business relationships in and between organizations of all sizes. Collaborative business relationships in the context of this document can be multidimensional (see <u>Figure 1</u>). They can be one-to-one relationships or networked relationships involving multiple parties.

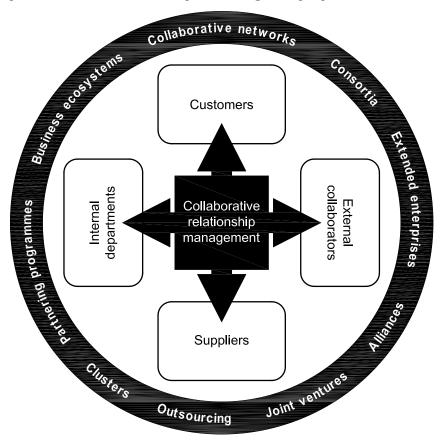


Figure 1 — Multidimensional relationships

While this document principally addresses the management system of an organization, it also recognizes that effective collaboration requires two or more organizations to engage together and that management systems need to accommodate the joint activities of the parties.

In addition to addressing the overall requirements to establish a management system, this document addresses operational process requirements for specific or individual organizational relationship engagement (see <u>Clause 8</u>). This document also contains a number of informative annexes to assist the user. <u>Annex A</u> provides a checklist to assist organizations to implement and meet the requirements of this document.

Figure 2 illustrates the relationship between clauses of this document and the organization's systems and processes.

The framework addresses a number of themes that cascade from the high level management system and will vary within the context and maturity of a specific relationships lifecycle. These evolving themes impact the behaviour and organizational culture of collaborating organizations to ensure they are effective, optimized and deliver enhanced benefit to the stakeholders through collaborative approaches.